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Consolidated Statement of Financial Position

As at March 31, *(Thousands of Canadian dollars)*	2025	2024
Financial assets		
Cash and cash equivalents (Note 5)	$ 63,810	$ 56,974
Accounts receivable	54,162	46,732
Other assets	-	2,037
	117,972	105,743
Liabilities		
Accounts payable and accrued liabilities	25,746	13,890
Accrued employment liabilities (Note 6)	99,636	106,258
Advance from the Province of Alberta (Note 7)	25,000	25,000
Pension liabilities (Note 8)	7,186	6,332
Deferred lease inducement	4,357	4,084
	161,925	155,564
Net debt	(43,953)	(49,821)
Non-financial assets		
Tangible capital assets (Note 9)	27,907	36,913
Prepaid expenses	19,693	16,555
	47,600	53,468
Net assets (Note 10)	$ 3,647	$ 3,647

Contractual rights (Note 15)

Contractual obligations (Note 16)

Contingent liabilities (Note 17)

The accompanying notes are part of these consolidated financial statements.

Approved by the Board:

[Original signed by Right Honourable Stephen J. Harper]

Right Honourable Stephen J. Harper

Chair, Board of Directors

[Original signed by Jason Montemurro]

Jason Montemurro

Audit Committee Chair